

Before Starting the CoC Application

The CoC Consolidated Application consists of three parts, the CoC Application, the CoC Priority Listing, and all the CoC's project applications that were either approved and ranked, or rejected. All three must be submitted for the CoC Consolidated Application to be considered complete.

The Collaborative Applicant is responsible for reviewing the following:

1. The FY 2019 CoC Program Competition Notice of Funding Available (NOFA) for specific application and program requirements.
2. The FY 2019 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.
6. Questions marked with an asterisk (*), which are mandatory and require a response.

1A. Continuum of Care (CoC) Identification

Instructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

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1A-1. CoC Name and Number: NY-608 - Kingston/Ulster County CoC

1A-2. Collaborative Applicant Name: RUPCO

1A-3. CoC Designation: CA

1A-4. HMIS Lead: CARES Inc.

1B. Continuum of Care (CoC) Engagement

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1B-1. CoC Meeting Participants.

For the period of May 1, 2018 to April 30, 2019, applicants must indicate whether the Organization/Person listed:

- 1. participated in CoC meetings;**
- 2. voted, including selecting CoC Board members; and**
- 3. participated in the CoC’s coordinated entry system.**

Organization/Person	Participates in CoC Meetings	Votes, including selecting CoC Board Members	Participates in Coordinated Entry System
Local Government Staff/Officials	Yes	Yes	No
CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	No
Law Enforcement	Yes	No	No
Local Jail(s)	Yes	No	No
Hospital(s)	Yes	Yes	No
EMS/Crisis Response Team(s)	Yes	No	No
Mental Health Service Organizations	Yes	Yes	Yes
Substance Abuse Service Organizations	Yes	Yes	Yes
Affordable Housing Developer(s)	Yes	Yes	Yes
Disability Service Organizations	Yes	No	No
Disability Advocates	Yes	No	No
Public Housing Authorities	Yes	Yes	No
CoC Funded Youth Homeless Organizations	Yes	Yes	Yes
Non-CoC Funded Youth Homeless Organizations	Yes	No	No

Youth Advocates	Yes	Yes	No
School Administrators/Homeless Liaisons	Yes	Yes	No
CoC Funded Victim Service Providers	Yes	Yes	Yes
Non-CoC Funded Victim Service Providers	Yes	No	No
Domestic Violence Advocates	Yes	No	No
Street Outreach Team(s)	Yes	Yes	No
Lesbian, Gay, Bisexual, Transgender (LGBT) Advocates	Yes	Yes	No
LGBT Service Organizations	Yes	Yes	No
Agencies that serve survivors of human trafficking	Yes	No	No
Other homeless subpopulation advocates	Yes	No	No
Homeless or Formerly Homeless Persons	Yes	Yes	No
Mental Illness Advocates	Yes	Yes	No
Substance Abuse Advocates	Yes	Yes	No
Other:(limit 50 characters)			
VA and/or Veteran Organizations	Yes	Yes	Yes

1B-1a. CoC’s Strategy to Solicit/Consider Opinions on Preventing/Ending Homelessness.

Applicants must describe how the CoC:

- 1. solicits and considers opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;**
- 2. communicates information during public meetings or other forums the CoC uses to solicit public information;**
- 3. takes into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness; and**
- 4. ensures effective communication with individuals with disabilities, including the availability of accessible electronic formats, e.g., PDF. (limit 2,000 characters)**

The CoC uses specific strategies adopted as part of the CoC’s Governance Charter in the Guiding Principles (Section 1.6), “the UCCOC is committed to learning from the full range of perspectives of individuals, members or entities with knowledge or lived experience in preventing or ending homelessness.” Input is solicited from a broad range of stakeholders (e.g., those with lived experience, housing providers, health/mental and behavioral health providers, law enforcement, faith-based orgs, government agencies). Strategies to solicit opinions include community outreach meetings with groups such as the Human Services Coalition and the County Town Supervisor’s and Police Chief’s Association to share homeless data and to gain input from different perspectives. Information is also shared year-round through dialogue at membership meetings. Community forums were publicized and held as part of the CoC’s strategic planning process as a mechanism to solicit feedback and spark dialogue among a wide range of agencies/persons on local topics (e.g,

rural homeless issues, lack of affordable rentals) Information gathered in public meetings/forums are considered by the CoC to identify new approaches to prevent/end homelessness (e.g. such as the need for funding for homeless prevention and rapid re-housing) based upon the opinions expressed by the public. Minutes taken at every public meeting provide the CoC Board with info/opinions/topics to consider how further work may be assigned to one of five standing committees. Committees update the Board on findings and suggested next steps; and updates are shared during full Membership meetings. The CA ensures effective communication with all individuals across the CoC, including those with disabilities, by sharing important information (e.g. meeting dates, agendas, minutes) on their website that is responsive to screen-reader software (e.g. accessibility tags to PDF documents) and by sharing information via email listservs.

1B-2. Open Invitation for New Members.

Applicants must describe:

- 1. the invitation process;**
 - 2. how the CoC communicates the invitation process to solicit new members;**
 - 3. how the CoC ensures effective communication with individuals with disabilities, including the availability of accessible electronic formats;**
 - 4. how often the CoC solicits new members; and**
 - 5. any special outreach the CoC conducted to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join the CoC.**
- (limit 2,000 characters)**

The formal CoC invitation process for new members is transparent, occurs when the annual meeting is publicized. Year round engagement by the board and the CA ensure that key stakeholder groups are involved. The CoC communicates the invitation process to solicit new members via the CoC's website and listservs, announcements at full Membership meetings, as well as phone and in-person conversations with important systems partners focusing on the benefits and responsibilities of CoC membership. The CoC ensures effective communication with individuals with disabilities by sharing invitations and applications in a variety of accessible electronic formats, including the CoC webpage, which is responsive to screen-reader software (e.g. accessibility tags to PDF documents) and email listservs. Though the CoC solicits new members annually, there is an open membership process and any member of the public are invited to be a member. The CoC conducts special outreach to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join the CoC. Special outreach is ongoing and conducted by members of the CoC Board, and the CA. Other targeted outreach has helped the CoC gain participation from non-traditional systems partners such as public housing authorities, hospitals, education and higher education institutions, employment agencies and employers.

1B-3. Public Notification for Proposals from Organizations Not Previously Funded.

Applicants must describe:

- 1. how the CoC notifies the public that it is accepting project application proposals, and that it is open to and will consider applications from organizations that have not previously received CoC Program funding, as well as the method in which proposals should be submitted;**
 - 2. the process the CoC uses to determine whether the project application will be included in the FY 2019 CoC Program Competition process;**
 - 3. the date(s) the CoC publicly announced it was open to proposal;**
 - 4. how the CoC ensures effective communication with individuals with disabilities, including the availability of accessible electronic formats; and**
 - 5. if the CoC does not accept proposals from organizations that have not previously received CoC Program funding or did not announce it was open to proposals from non-CoC Program funded organizations, the applicant must state this fact in the response and provide the reason the CoC does not accept proposals from organizations that have not previously received CoC Program funding.**
- (limit 2,000 characters)**

The CoC notified the public about accepting project application proposals, including those from non-CoC funded organizations via a listserv email announcement and public posting on the CoC’s website on 7/17/19. A new project training webinar was posted on the CA website on 7/19/19 and remained throughout the application period. On 7/25, an invitation via email explicitly invited non-CoC funded organizations, community stakeholders and the general public to participate in an in-depth discussion (in-person and remotely via webinar) about CoC funding opportunities available this year on 7/31/19. The invitation specifically referenced ‘a particular focus on organizations not previously receiving CoC-funding’. All communications made clear that proposals must be submitted via email to the CA using the New Project and/or DV Bonus Project Application posted on the CA website. The 7/31/19 workshop/webinar detailed the application process, including eligibility, and ensured all parties understood the method for submitting proposals. Experienced CA staff were also readily available throughout the process to field any questions from the public. The CoC determines whether project/s will be included in the listing using a CoC-created and approved review and ranking process that includes criteria to score all new projects based on local community need and HUD best practices, such as the agency’s experience administering projects serving underserved populations; ability of the project to meet stated CoC goals; extent to which a project would meet HUD priorities; program type; and agency fiscal capacity. The CoC Board reviews all projects within the Priority Listing and provides final approval for all new projects. The CA ensured effective communication with individuals with disabilities by posting content and documents on its website that is responsive to screen-reader software (ie: accessibility tags to PDF documents).

1C. Continuum of Care (CoC) Coordination

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1C-1. CoCs Coordination, Planning, and Operation of Projects.

Applicants must select the appropriate response for each federal, state, local, private, other organizations, or program source the CoC included in the planning and operation of projects that serve individuals experiencing homelessness, families experiencing homelessness, unaccompanied youth experiencing homelessness, persons who are fleeing domestic violence, or persons at risk of homelessness.

Entities or Organizations the CoC coordinates planning and operation of projects	Coordinates with Planning and Operation of Projects
Housing Opportunities for Persons with AIDS (HOPWA)	Yes
Temporary Assistance for Needy Families (TANF)	Yes
Runaway and Homeless Youth (RHY)	Yes
Head Start Program	Yes
Funding Collaboratives	Yes
Private Foundations	Yes
Housing and services programs funded through U.S. Department of Justice (DOJ) Funded Housing and Service Programs	Yes
Housing and services programs funded through U.S. Health and Human Services (HHS) Funded Housing and Service Programs	Yes
Housing and service programs funded through other Federal resources	Yes
Housing and services programs funded through State Government	Yes
Housing and services programs funded through Local Government	Yes
Housing and service programs funded through private entities, including foundations	Yes
Other:(limit 50 characters)	
Veterans Administration	Yes

Public Housing Authorities	Yes
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1C-2. CoC Consultation with ESG Program Recipients.

Applicants must describe how the CoC:
1. consulted with ESG Program recipients in planning and allocating ESG funds;
2. participated in the evaluating and reporting performance of ESG Program recipients and subrecipients; and
3. ensured local homelessness information is communicated and addressed in the Consolidated Plan updates.
(limit 2,000 characters)

The CoC actively consulted in the planning and allocation of ESG funds with the New York State Office of Temporary and Disability Assistance (OTDA); the only ESG recipient within the Continuum’s geographic area. The CoC held discussions with OTDA to review and comment on Applicant projects proposed within the geographic area. The State requested CoC Board support in funding proposed projects via letters of support. The CoC also played an integral role in the evaluation and reporting of performance of ESG subrecipients by providing OTDA with PIT and HMIS/DV data and by developing ESG performance standards. The Collaborative Applicant drafted ESG specific performance and evaluation standards which were adopted by the CoC Board in its written standards. The CoC Board is responsible for evaluating outcomes of ESG projects and worked in collaboration with the Collaborative Applicant and HMIS Lead to ensure positive outcomes. Additionally, the CoC conducted CoC- and ESG-funded project monitoring and provided technical assistance to agencies who were identified to need assistance through monitoring. In order to ensure local homelessness information is regularly communicated and addressed in Consolidated Plan updates, the CoC provided HMIS-derived CAPER information and any relevant information noted during monitoring to OTDA for review and evaluation.

1C-2a. Providing PIT and HIC Data to Consolidated Plan Jurisdictions. Yes to both

Applicants must indicate whether the CoC provided Point-in-Time (PIT) and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area.

1C-2b. Providing Other Data to Consolidated Plan Jurisdictions. Yes

Applicants must indicate whether the CoC ensured local homelessness information is communicated to Consolidated Plan Jurisdictions within its geographic area so it can be addressed in Consolidated Plan updates.

1C-3. Addressing the Safety Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.

Applicants must describe:

- 1. the CoC’s protocols, including protocols for coordinated entry and the CoC’s emergency transfer plan, that prioritize safety and incorporate trauma-informed, victim-centered services; and**
- 2. how the CoC, through its coordinated entry, maximizes client choice for housing and services while ensuring safety and confidentiality.**
(limit 2,000 characters)

The CoC provides individuals and families fleeing domestic violence access to housing and trauma-informed, victim-centered services that prioritize the survivor’s safety needs, accommodates their unique circumstances, and maximizes client choice by: adopting an emergency transfer plan, ensuring an inclusive and confidential Coordinated Entry System, and learning from agencies that utilize a trauma-informed approach and victim-centered services. The CoC’s emergency transfer plan protocols prioritize safety and incorporate trauma-informed and victim-centered services by: defining eligible households; listing required documentation; defining confidentiality protections; and detailing how a transfer takes place. In addition, the Plan provides guidance on safety and security. The CoC took additional steps to prioritize safety and maximize client choice by approving DV specific protocol within the CE Policy and Procedure Manual. The CoC uses de-identifying PII to place individuals experiencing DV on the priority list. This will be the only information shared with the mainstream CE list. Once a housing option is identified a warm hand-off will take place between the DV agency and the Housing provider. CoC/ESG/VAWA funded agencies within the CoC play an integral role within the implementation of the CE system, which offers survivors housing options that use a trauma informed and victim centered approach. In addition, the CoC’s Collaborative Applicant has Safety Planning training for CoC and CE staff as part of our annual CE training in December. In concert with the adopted protocols, the CoC has developed a mechanism through training and education to maximize client choice for housing and services while ensuring safety and confidentiality. The CoC educates mainstream providers on the importance of safety planning and incorporated the TBRA Rule into the CE process.

1C-3a. Training–Best Practices in Serving DV Survivors.

Applicants must describe how the CoC coordinates with victim services providers to provide training, at least on an annual basis, for:

- 1. CoC area project staff that addresses safety and best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence; and**
- 2. Coordinated Entry staff that addresses safety and best practices (e.g., Trauma Informed Care) on safety and planning protocols in serving survivors of domestic violence.**
(limit 2,000 characters)

The CoC coordinates with victim services providers to address best practices in serving survivors of domestic violence, dating violence, sexual assault, and stalking. In coordination with local and regional victim services providers the

Collaborative Applicant provided access through CARES for a webinar focused on the Mobility Rule, safety planning, and connecting DV and mainstream housing services for household regardless of where they present for service. The webinar also focused on how to best support clients in need of victim services; through trauma-informed screening and care. The webinar was posted on the CoC's website for public viewing and was publicized at both the CoC and Coordinated Entry meetings. In addition, the CoC received funding for a DV CE and is working with victim service providers to create a specific protocol for victims of domestic violence within the Coordinated Entry Policies and Procedures Manual and consistent with the CoC's Emergency Transfer Plan. Both policies will create through a trauma-informed, victim-centered lens, and ensure confidentiality and safety while maximizing housing options. CE committee is charged to regularly review and refer to such policies with victim services providers during the monthly CE case conferencing meetings in order to make appropriate placements. For example, DV providers within the CoC advise the CE committee on how to complete a CE assessment with survivors in a trauma-informed manner that emphasizes safety planning and confidentiality, without re-traumatizing the household. The participation of victim services providers within the CE process has proven effective in enabling CE staff to become knowledgeable on best practices and procedures when working with victims of domestic violence.

1C-3b. Domestic Violence–Community Need Data.

Applicants must describe how the CoC uses de-identified aggregate data from a comparable database to assess the special needs related to domestic violence, dating violence, sexual assault, and stalking. (limit 2,000 characters)

Providers who serve survivors of domestic violence, dating violence, sexual assault and stalking within the CoC area recently began using EmpowerDB as a comparable database. The following deidentified aggregate information is collected annually from local DV providers, who pull the information from their comparable database: gender, race, age, family type, household size. In addition, on a quarterly basis, the Coordinated Entry (CE) Lead provides a report on the number of persons who sought housing and services through the CE list, broken down by household type, identified disability, and subpopulation. This report includes persons who are victims of domestic violence and accessed housing and services through CE. Data collected from the comparable database annually and through CE quarterly is utilized by the CoC to assess trends and special needs related to victims of domestic violence, which in turn informs Strategic Planning and local needs listed in the Rank and Review process. The CoC will work with local victim service providers to provide deidentified, aggregate data from the comparable database on a semi-annual basis, including gender, race, age, family type, household size, number of episodes homeless, income, employment status, identified disability, and exit destination. The CoC believes this process will allow the CoC to gain an even clearer understanding of the scale and demographics of the population and the tailored interventions needed to address the special needs of this population.

***1C-4. PHAs within CoC. Attachments Required.**

Applicants must submit information for the two largest PHAs or the two PHAs with which the CoC has a working relationship within the CoC’s geographic area.

Public Housing Agency Name	% New Admissions into Public Housing and Housing Choice Voucher Program during FY 2018 who were experiencing homelessness at entry	PHA has General or Limited Homeless Preference	PHA has a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On
Ellenville Housing Authority	14.00%	Yes-Public Housing	No
Saugerties Housing Authority	27.00%	Yes-Public Housing	No

1C-4a. PHAs’ Written Policies on Homeless Admission Preferences.

Applicants must:

- 1. provide the steps the CoC has taken, with the two largest PHAs within the CoC’s geographic area or the two PHAs the CoC has working relationships with, to adopt a homeless admission preference—if the CoC only has one PHA within its geographic area, applicants may respond for one; or**
- 2. state that the CoC does not work with the PHAs in its geographic area. (limit 2,000 characters)**

Within the Ulster County Continuum of Care two PHAs have a homeless admission preference in their written policy. The CoC has representatives from the PHA on our board and the CoC conducts outreach via the CoC board and Collaborative Applicant to encourage additional PHA participation. Two of the three PHA’s within the CoC geography are members. As a result of the outreach the PHAs have continued their membership and participation and the Executive Director for City of Kingston Housing Authority now serves on the CoC board. To encourage the remaining PHA to adopt a homeless admission preference the CoC has, through one-on-one meetings and email communication, encouraged PHA staff to participate within the development of the CoC's strategic planning process. Through this process the CoC and PHAs have been able to discuss the current needs of the homeless population and in some cases discussed the need for the preference criteria that would be informed by data collected through the planning process. Additionally, the CA works with PHAs to document the number of homeless admissions each calendar year. The goal of sharing data is to 1) review preference criteria to ensure that preferences are based on local community needs and 2) to educate the administrators on the need to adopt such policies. The CoC will continue to build collaboration with these important community partners.

1C-4b. Moving On Strategy with Affordable Housing Providers.

Applicants must indicate whether the CoC has a Moving On Strategy with affordable housing providers in its jurisdiction.

Yes

If “Yes” is selected above, describe the type of provider, for example, multifamily assisted housing owners, PHAs, Low Income Tax Credit

**(LIHTC) developments, or local low-income housing programs.
(limit 1,000 characters)**

Ulster Co. CoC has a Move On Strategy with affordable housing providers. Specifically, the CoC partners with representatives from local PHAs and with the HCV admin, RUPCO, to transition households in permanent housing (PH) unit who no longer require and/or request intensive services. The Move On Strategy ensures persons moving on 1) have demonstrated the ability to stably maintain housing 2) will meet screening criteria and 3) understand the decision to move on is voluntary. The CoC's Strategy recommends that all services are provided using strengths-based/recovery-focused model and that PH providers offer pre-transition and aftercare services. The CoC will use the success of the current Move On model with PHAs and the HCV admin to continue recruiting additional low-income housing developes (RUPCO, Joel Mandelbaum & Birchez Ass.).

1C-5. Protecting Against Discrimination.

**Applicants must describe the actions the CoC has taken to address all forms of discrimination, such as discrimination based on any protected classes under the Fair Housing Act and 24 CFR 5.105(a)(2) – Equal Access to HUD-Assisted or -Insured Housing.
(limit 2,000 characters)**

The CoC has taken several actions to address all forms of discrimination in housing, including: enhancing the CoC antidiscrimination policy based on best practices, conducting an antidiscrimination training, and monitoring ESG and CoC funded programs for compliance. The CoC edited and enhanced a CoC wide antidiscrimination policy (documented within the Written Standards and approved 8/27/19) that ensures all community programs (CoC/ESG) provide equal access to housing regardless of race, color, national origin, religion, sex, familial status, disability, or gender identity, per the Fair Housing Act and 24 CFR 5.105(a)(2). Specific additions to the policy include referencing all NYS and Federal antidiscrimination statutes; committing to affirmatively marketing housing/services to those least likely to apply; serving individuals with disabilities in the most integrated settings; and requiring each CoC and ESG funded program have their own antidiscrimination policy, publicly post adherence, and annually participate in mandatory trainings. Also, the CoC conducts annual trainings for providers on how to effectively address discrimination based on protected classes under the Fair Housing Act and 24 CFR 5.105(a)(2). This year's training, held on 6.6.19, included how to implement the final Equal Access to Housing rules, and reiterated (1) housing must be made available without regard to actual or perceived sexual orientation, gender identity, or marital status (2) how agencies can assess their programs for compliance and (3) tools for better implementing equal access. In addition, the Ranking/Evaluation Committee incorporated an antidiscrimination policy review into the CoC monitoring process. As part of on-site monitoring agency antidiscrimination and Equal Access to HUD Housing and Services policies were reviewed. Technical assistance is provided as needed by the CA following HUD HDX guidance and follow-up to ensure a policy is implemented.

***1C-5a. Anti-Discrimination Policy and Training.**

Applicants must indicate whether the CoC implemented an anti-discrimination policy and conduct training:

1. Did the CoC implement a CoC-wide anti-discrimination policy that applies to all projects regardless of funding source?	Yes
2. Did the CoC conduct annual CoC-wide training with providers on how to effectively address discrimination based on any protected class under the Fair Housing Act?	No
3. Did the CoC conduct annual training on how to effectively address discrimination based on any protected class under 24 CFR 5.105(a)(2) – Equal Access to HUD-Assisted or -Insured Housing?	No

***1C-6. Criminalization of Homelessness.**

Applicants must select all that apply that describe the strategies the CoC implemented to prevent the criminalization of homelessness in the CoC’s geographic area.

1. Engaged/educated local policymakers:	<input checked="" type="checkbox"/>
2. Engaged/educated law enforcement:	<input checked="" type="checkbox"/>
3. Engaged/educated local business leaders:	<input type="checkbox"/>
4. Implemented communitywide plans:	<input type="checkbox"/>
5. No strategies have been implemented:	<input type="checkbox"/>
6. Other:(limit 50 characters)	
	<input type="checkbox"/>
	<input type="checkbox"/>
	<input type="checkbox"/>

1C-7. Centralized or Coordinated Assessment System. Attachment Required.

Applicants must:

- 1. demonstrate the coordinated entry system covers the entire CoC geographic area;**
- 2. demonstrate the coordinated entry system reaches people who are least likely to apply for homelessness assistance in the absence of special outreach; and**
- 3. demonstrate the assessment process prioritizes people most in need of assistance and ensures they receive assistance in a timely manner. (limit 2,000 characters)**

The Coordinated Entry System (CE) is a No Wrong Door system reaching homeless households within the entire CoC geographic area of Ulster County. The breadth of the system is captured by the CE waitlist, which documents client location at intake. The CoC has targeted outreach for populations least likely to seek assistance outlined in the CE Policies & Procedures Manual, including a policy addressing the needs of individuals/families who are fleeing domestic violence, dating violence, sexual assault, or stalking, but are seeking shelter/services from non-victim specific providers. The CE system reaches homeless individuals and families least likely to access homelessness assistance through street outreach teams such mobile mental health, Assertive Community Treatment (ACT), and SSVF staff that canvas known locations and can utilize a paper form to complete assessments that are then entered into HMIS. The CoC has updated their CE process to ensure consistency with the requirements of 24 CFR and CPD-17-01, ensuring prioritization of people most in need of assistance and that assistance is received in a timely manner. The attached Standard Assessment tool demonstrates the CoC's compliance with these HUD requirements. The assessment process prioritizes people most in need of assistance by using a vulnerability score (which includes chronicity of homelessness, disability and previous involvement with the law). Participant prioritization is determined by reviewing the by-name wait list when vacancies occur in CoC funded programs. Case management discussion occurs monthly at CE case conferences, ensuring appropriate and timely placement. Agency representatives discuss clients' special circumstances, history of homelessness, vulnerability score and the most appropriate housing options. Participating CE agencies sign confidentiality disclosures to ensure clients information remains private and only information pertaining to placement are discussed.

1D. Continuum of Care (CoC) Discharge Planning

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1D-1. Discharge Planning Coordination.

Applicants must indicate whether the CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs. Check all that apply (note that when "None:" is selected no other system of care should be selected).

Foster Care:	<input checked="" type="checkbox"/>
Health Care:	<input checked="" type="checkbox"/>
Mental Health Care:	<input checked="" type="checkbox"/>
Correctional Facilities:	<input checked="" type="checkbox"/>
None:	<input type="checkbox"/>

1E. Local CoC Competition

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***1E-1. Local CoC Competition–Announcement, Established Deadline, Applicant Notifications. Attachments Required.**

Applicants must indicate whether the CoC:

1. informed project applicants in its local competition announcement about point values or other ranking criteria the CoC would use to rank projects on the CoC Project Listings for submission to HUD for the FY 2019 CoC Program Competition;	Yes
2. established a local competition deadline, and posted publicly, for project applications that was no later than 30 days before the FY 2019 CoC Program Competition Application submission deadline;	Yes
3. notified applicants that their project application(s) were being rejected or reduced, in writing along with the reason for the decision, outside of e-snaps, at least 15 days before the FY 2019 CoC Program Competition Application submission deadline; and	Yes
4. notified applicants that their project applications were accepted and ranked on the CoC Priority Listing in writing, outside of e-snaps, at least 15 days before the FY 2019 CoC Program Competition Application submission deadline.	Yes

1E-2. Project Review and Ranking–Objective Criteria.

Applicants must indicate whether the CoC used the following to rank and select project applications for the FY 2019 CoC Program Competition:

1. Used objective criteria to review and rank projects for funding (e.g., cost effectiveness of the project, performance data, type of population served);	Yes
2. Included one factor related to improving system performance (e.g., exits to permanent housing (PH) destinations, retention of PH, length of time homeless, returns to homelessness, job/income growth, etc.); and	Yes
3. Included a specific method for evaluating projects submitted by victim services providers that utilized data generated from a comparable database and evaluated these projects on the degree they improve safety for the population served.	Yes

1E-3. Project Review and Ranking–Severity of Needs and Vulnerabilities.

FY2019 CoC Application	Page 16	09/25/2019
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Applicants must describe:

- 1. the specific severity of needs and vulnerabilities the CoC considered when reviewing and ranking projects; and**
 - 2. how the CoC takes severity of needs and vulnerabilities into account when reviewing and ranking projects.**
- (limit 2,000 characters)**

The CoC considered the following severity of needs and vulnerabilities when reviewing and ranking projects: Chronic Homelessness, age, and history of domestic violence. Other vulnerable populations considered include households with low/no income, mental illness, current/past substance use disorders, and those w/history in the criminal justice system. The CoC takes the severity of needs and vulnerabilities into account in four ways when reviewing and ranking projects: 1) self-monitoring results; 2) quantitative questions/objective criteria in Part II of the Rank & Review Tool; 3) qualitative information in Part III; and 4) additional data via interviews. Attachment 1E-1: Summary of Selection Criteria for Review and Ranking of CoC Projects, provides documentation of these practices. The CoC ensures that projects providing housing and services to the before mentioned hardest to serve populations receive additional points in Part III of the Rank & Review Tool, with the understanding that such programs often yield lower scores in terms of system performance; yet are essential to meeting the needs of the CoC's most vulnerable. The Tool also applies points to projects adhering to the Housing First approach; ensuring the most vulnerable are not screened out. Through discussion during interviews, projects are given the opportunity to explain unique client needs/vulnerabilities (e.g., language barriers, mental health illness) and their impact on project performance. This year the CoC drafted specific questions included in Part III of the Tool for 1) DV providers to explain situations considered positive housing outcomes which do not meet HUD's traditional definitions; and 2) Dedicated Youth providers to explain unique struggles youth face in increasing income; both questions allowed for additional points. The CoC considers severity of needs and vulnerabilities each year to ensure effective prioritization and allocation of resources to meet the needs of the hardest to serve.

1E-4. Public Postings–CoC Consolidated Application. Attachment Required.

Applicants must:

- 1. indicate how the CoC made public the review and ranking process the CoC used for all project applications; or**
- 2. check 6 if the CoC did not make public the review and ranking process; and**
- 3. indicate how the CoC made public the CoC Consolidated Application—including the CoC Application and CoC Priority Listing that includes all project applications accepted and ranked or rejected—which HUD required CoCs to post to their websites, or partners websites, at least 2 days before the FY 2019 CoC Program Competition application submission deadline; or**
- 4. check 6 if the CoC did not make public the CoC Consolidated Application.**

Public Posting of Objective Review and Ranking Process		Public Posting of CoC Consolidated Application including: CoC Application, CoC Priority Listing, Project Listings	
1. Email	<input checked="" type="checkbox"/>	1. Email	<input checked="" type="checkbox"/>
2. Mail	<input type="checkbox"/>	2. Mail	<input type="checkbox"/>
3. Advertising in Local Newspaper(s)	<input type="checkbox"/>	3. Advertising in Local Newspaper(s)	<input type="checkbox"/>
4. Advertising on Radio or Television	<input type="checkbox"/>	4. Advertising on Radio or Television	<input type="checkbox"/>
5. Social Media (Twitter, Facebook, etc.)	<input type="checkbox"/>	5. Social Media (Twitter, Facebook, etc.)	<input type="checkbox"/>
6. Did Not Publicly Post Review and Ranking Process	<input type="checkbox"/>	6. Did Not Publicly Post CoC Consolidated Application	<input type="checkbox"/>

1E-5. Reallocation between FY 2015 and FY 2018.

Applicants must report the percentage of the CoC’s ARD that was reallocated between the FY 2015 and FY 2018 CoC Program Competitions.

Reallocation: 17%

1E-5a. Reallocation–CoC Review of Performance of Existing Projects.

Applicants must:

- 1. describe the CoC written process for reallocation;**
 - 2. indicate whether the CoC approved the reallocation process;**
 - 3. describe how the CoC communicated to all applicants the reallocation process;**
 - 4. describe how the CoC identified projects that were low performing or for which there is less need; and**
 - 5. describe how the CoC determined whether projects that were deemed low performing would be reallocated.**
- (limit 2,000 characters)**

1. The CoC considers reallocation an important tool to make strategic improvements to the homeless system and actively reviews performance of projects to ensure HUD funding is utilized for projects that meet priority needs within the community. For example, the CoC has prioritized rapid re-housing and permanent supportive housing for Chronic through reallocation as a strategy to reduce the length of time homeless on the CoC’s System Performance and to increase the number of PSH units to serve the most vulnerable populations through coordinated entry. Annually during the Rank and Review process the committee reviews the performance of existing CoC Program-funded projects and determines whether to recommend reallocation to the Board. The committee flags projects that demonstrate inadequate financial management, have a history of HUD recapture that could have been utilized for

new programs, and/or projects that consistently demonstrate unsatisfactory project performance outcomes and rank low in scoring. The final decision to reallocate funding to create a new project is decided by the Board and approved by Membership. Funding is then provided to new project(s) that have been reviewed and ranked in priority order by the Rank and Review Committee and then approved by the Board.

2. Utilizing this process, between 2015-2018, a cumulative total of \$200,283 has been reallocated; equaling 17 percent of the CoC's ARD. Reallocations have resulted in three new projects meaning the CoC was just \$40,041 shy from making the 20% reallocation threshold.

DV Bonus

Instructions

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

Please submit technical questions to the HUD Exchange Ask-A-Question at <https://www.hudexchange.info/program-support/my-question/>

Resources:

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Warning! The CoC Application score could be affected if information is incomplete on this formlet.

1F-1 DV Bonus Projects.

Applicants must indicate whether the CoC is requesting DV Bonus projects which are included on the CoC Priority Listing: No

Applicant Name	DUNS Number
This list contains no items	

2A. Homeless Management Information System (HMIS) Implementation

Intructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

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2A-1. HMIS Vendor Identification. Foothold Technology

Applicants must review the HMIS software vendor name brought forward from FY 2018 CoC Application and update the information if there was a change.

2A-2. Bed Coverage Rate Using HIC and HMIS Data.

Using 2019 HIC and HMIS data, applicants must report by project type:

Project Type	Total Number of Beds in 2019 HIC	Total Beds Dedicated for DV in 2019 HIC	Total Number of 2019 HIC Beds in HMIS	HMIS Bed Coverage Rate
Emergency Shelter (ES) beds	89	17	72	100.00%
Safe Haven (SH) beds	0	0	0	
Transitional Housing (TH) beds	12	0	12	100.00%
Rapid Re-Housing (RRH) beds	20	4	16	100.00%
Permanent Supportive Housing (PSH) beds	135	0	135	100.00%
Other Permanent Housing (OPH) beds	20	0	20	100.00%

2A-2a. Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-2.

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-2., applicants must describe:

**1. steps the CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2. how the CoC will implement the steps described to increase bed coverage to at least 85 percent.
(limit 2,000 characters)**

N/A

***2A-3. Longitudinal System Analysis (LSA) Submission.**

Applicants must indicate whether the CoC submitted its LSA data to HUD in HDX 2.0. Yes

***2A-4. HIC HDX Submission Date.**

**Applicants must enter the date the CoC submitted the 2019 Housing Inventory Count (HIC) data into the Homelessness Data Exchange (HDX).
(mm/dd/yyyy)** 04/26/2019

2B. Continuum of Care (CoC) Point-in-Time Count

Instructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

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2B-1. PIT Count Date. 01/29/2019

Applicants must enter the date the CoC conducted its 2019 PIT count (mm/dd/yyyy).

2B-2. PIT Count Data–HDX Submission Date. 04/29/2019

Applicants must enter the date the CoC submitted its PIT count data in HDX (mm/dd/yyyy).

2B-3. Sheltered PIT Count–Change in Implementation.

Applicants must describe:

1. any changes in the sheltered count implementation, including methodology or data quality methodology changes from 2018 to 2019, if applicable; and

2. how the changes affected the CoC’s sheltered PIT count results; or
3. state “Not Applicable” if there were no changes.

(limit 2,000 characters)

Decrease from 432 to 390.

From 2018 to 2019 the CoC implemented data quality actions to improve the validity of the sheltered PIT count; no methodology changes were made. The data quality changes included 1) tailored TA with non-HMIS providers and 2) improved HMIS training with participating HMIS agencies. These data quality activities improved the validity of the count and played a role in confirming a reduction in shelter stays on the night of the count, from 432 in FY18 to 390 in FY19. One-on-one technical assistance with non-HMIS agencies improved data

quality by confirming numbers submitted. The CoC has strengthened relationships with non-HMIS agencies through their participation in Coordinated Entry, allowing for better collaboration during the PIT Count. To ensure HMIS data quality was accurate as part of the PIT sheltered count, quarterly data quality reports are prepared and reviewed for both CoC and non CoC funded agencies. This review prompts agencies to request one on one assistance with our HMIS Lead staff to correct data errors. The CoC board reviews quarterly data quality reports and assigns technical assistance to improve data quality as needed. This has led to data correction by agencies resulting in a more accurate census count.

***2B-4. Sheltered PIT Count—Changes Due to Presidentially-declared Disaster.**

Applicants must select whether the CoC added or removed emergency shelter, transitional housing, or Safe-Haven inventory because of funding specific to a Presidentially-declared disaster, resulting in a change to the CoC’s 2019 sheltered PIT count. No

2B-5. Unsheltered PIT Count—Changes in Implementation.

Applicants must describe:

- 1. any changes in the unsheltered count implementation, including methodology or data quality methodology changes from 2018 to 2019, if applicable; and**
 - 2. how the changes affected the CoC’s unsheltered PIT count results; or**
 - 3. state “Not Applicable” if there were no changes.**
- (limit 2,000 characters)**

The CoC did increase stakeholder outreach for the 2019 PIT which allowed the CoC to increase team canvassing across the entire CoC geography. The Mayor of the City of Kingston helped promote and participated in the count along with several municipal law enforcement agencies. Law enforcement volunteers led canvassing teams with outreach staff to cover known locations in five areas of the County. Additionally, Rise Up Kingston, a community group of organized volunteers, some of whom were homeless and formerly homeless, hosted an event during the point in time count that included a dinner staffed by homeless service agencies that provided information on homeless services and emergency housing options. More formalized training was conducted in advance of the count due to the number of new volunteers. The increased numbers of canvassing teams were able to engage those in the streets, parks and other areas not meant for habitation and get better survey data. Canvassing teams offered to transport any homeless that were interested in emergency housing that night. The increased canvassing resulted in an increase of ten (10) unsheltered homeless and an increase of 11 chronic unsheltered persons from the 2018 count, even in difficult weather conditions (8 inches of snow fell on the night of the count). Canvassing teams went out at night at the same time so there was no duplication of unsheltered homeless

which lead to a more accurate count of unsheltered persons.

***2B-6. PIT Count–Identifying Youth Experiencing Homelessness.**

Applicants must:

Indicate whether the CoC implemented specific measures to identify youth experiencing homelessness in their 2019 PIT count. Yes

2B-6a. PIT Count–Involving Youth in Implementation.

Applicants must describe how the CoC engaged stakeholders serving youth experiencing homelessness to:

- 1. plan the 2019 PIT count;**
 - 2. select locations where youth experiencing homelessness are most likely to be identified; and**
 - 3. involve youth in counting during the 2019 PIT count.**
- (limit 2,000 characters)**

Agencies representing youth and education are encouraged to participate in the annual point in time count. This year, the CoC held an event at a Community Center where after school activities are held to engage homeless youth and their families. the event included dinner and personal care supply giveaways for homeless families and there were a number of homeless service providers on hand to outreach and connect families to services. The CoC also collaborates with the LGBTQ Center and they promoted the point in time count with a youth event to encourage homeless LGBTQ youth to engage with providers and complete surveys. The CoC conducts bi-annual youth homeless point in time count that is coordinated with the annual PIT. Locations where youth are most likely identified are in schools, fast food establishments, and peer advocates utilized gift cards to engage and encourage participation in completing annual surveys.

2B-7. PIT Count–Improvements to Implementation.

Applicants must describe the CoC’s actions implemented in its 2019 PIT count to better count:

- 1. individuals and families experiencing chronic homelessness;**
 - 2. families with children experiencing homelessness; and**
 - 3. Veterans experiencing homelessness.**
- (limit 2,000 characters)**

The CoC took a number of actions in its 2019 PIT that resulted in better data collection and coverage for chronically homeless, families with children and Veterans experiencing homelessness. First, the CoC received municipal support from the Mayor of the City of Kingston that helped raise awareness and helped publicize the count. Numerous law enforcement agencies participated which resulted in expanded canvassing that covered the entire CoC geography. A community group, Rise Up Kingston, hosted an event during the point in time count at a local community center that offers after school and GED activities.

This greatly improved the CoC's engagement with families. The center offered dinner for families and individuals and service agencies provided information and referrals. Since the center was across the street from the warming shelter, many chronic unsheltered homeless also came for food and received information on services. The Ulster County Veteran Services Agency staff responsible for street outreach went out to known locations where homeless Veterans sleep and offered hot food, and warm clothing items. Expanded canvassing throughout the county and the event in the community center helped promote the count and increased the number of homeless that were counted during the PIT. There wasn't any duplication because the event at the community center and all canvassing teams were out at the same time in different parts of the county.

3A. Continuum of Care (CoC) System Performance

Instructions

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

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***3A-1. First Time Homeless as Reported in HDX.**

Applicants must:

Report the Number of First Time Homeless as Reported in HDX.	1,040
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3A-1a. First Time Homeless Risk Factors.

Applicants must:

- 1. describe the process the CoC developed to identify risk factors the CoC uses to identify persons becoming homeless for the first time;**
- 2. describe the CoC's strategy to address individuals and families at risk of becoming homeless; and**
- 3. provide the name of the organization or position title that is responsible for overseeing the CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time. (limit 2,000 characters)**

The CoC's process to identify risk factors that result in persons becoming homeless for the first-time includes provider input and data analysis. Specifically, the strategic planning Committee will review HMIS data to identify and consider characteristics of those who are first time homeless. The committee will be considering demographic information, documented cause of homelessness and disabling condition. The Committee will review the data findings on possible causes of first-time homelessness based on discussion with prevention providers, emergency shelters, DSS, and the faith-based community that will validate data findings or provide other common factors that may contribute to first time homelessness. This qualitative information will

supplement HMIS data to create a holistic picture on local causes of first-time homelessness. The CoC has developed strategies to address households at risk of becoming homeless for the first time. One strategy is to use prevention resources to keep people where they are, using its prevention resources to target funding and services earlier when the housing crisis begins. Early intervention will more effectively utilize prevention services to successfully prevent homelessness. The CoC also identifies all community prevention resources including eviction prevention and emergency rental assistance to better coordinate and target assistance to first time homeless. The third strategy is to increase the amount of prevention funding available in the community. Prevention funding and services are essential to ensure households remain housed; increased funding will allow a greater number of households to be served. The CoC advocates and applies for prevention funding through state, local, and private funding sources on an ongoing basis. The Strategic Planning Committee, which reports to the CoC Board, oversees these strategies to reduce and end the number of persons experiencing homelessness for the first time.

***3A-2. Length of Time Homeless as Reported in HDX.**

Applicants must:

Report Average Length of Time Individuals and Persons in Families Remained Homeless as Reported in HDX.	95
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3A-2a. Strategy to Reduce Length of Time Homeless.

Applicants must:

- 1. describe the CoC’s strategy to reduce the length of time individuals and persons in families remain homeless;**
 - 2. describe how the CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and**
 - 3. provide the name of the organization or position title that is responsible for overseeing the CoC’s strategy to reduce the length of time individuals and families remain homeless.**
- (limit 2,000 characters)**

The CoC’s strategy to reduce the LOT persons remain homeless is three-fold: 1) increase the inventory of appropriate housing available 2) ensure CoC and program policies reduce barriers to housing 3) rapidly coordinate housing opportunities through the Coordinated Entry (CE) system. The CoC received bonus funding to increase the number of Permanent Supportive Housing dedicated to Chronically Homeless. The CoC has supported projects that create new PSH through the NYS Empire Supportive Housing Initiative (ESSHI) that provides operational and support service dollars for new PSH for homeless populations; and implementing its Move On Strategy to ensure PSH units are available for the most vulnerable. To implement policies to reduce barriers to housing, the CoC encourages Housing First policies within all programs by prioritizing Housing First projects through the Rank and Review process. The CE system reviews LOT homeless as a prioritizing criterion for filling vacancies for CoC funded housing. SPOA attends CE case conferences and engages

non-CoC funded housing providers (i.e. OMH housing) that have additional supportive housing options to place homeless coming through CE. The CoC has added 12 new Rapid Re-Housing beds in the past year to house homeless more quickly. Together, these strategies result in an increase in immediate housing opportunities for those who are homeless. The CoC identifies, prioritizes and houses individuals and persons in families with the longest LOT homeless through the CE system. Participating agencies in the CE case conferences discuss barriers to housing households who have remained homeless the longest. The CE Committee utilizes strategies such as RRH as solutions to finding the most immediate/appropriate housing for these households. The CE Committee, which reports to the CoC Board, oversees these strategies.

***3A-3. Successful Permanent Housing Placement and Retention as Reported in HDX.**

Applicants must:

	Percentage
1. Report the percentage of individuals and persons in families in emergency shelter, safe havens, transitional housing, and rapid rehousing that exit to permanent housing destinations as reported in HDX.	64%
2. Report the percentage of individuals and persons in families in permanent housing projects, other than rapid rehousing, that retain their permanent housing or exit to permanent housing destinations as reported in HDX.	96%

3A-3a. Exits to Permanent Housing Destinations/Retention of Permanent Housing.

Applicants must:

1. describe the CoC’s strategy to increase the rate at which individuals and persons in families in emergency shelter, safe havens, transitional housing and rapid rehousing exit to permanent housing destinations;
2. provide the organization name or position title responsible for overseeing the CoC’s strategy to increase the rate at which individuals and persons in families in emergency shelter, safe havens, transitional housing and rapid rehousing exit to permanent housing destinations;
3. describe the CoC’s strategy to increase the rate at which individuals and persons in families in permanent housing projects, other than rapid rehousing, retain their permanent housing or exit to permanent housing destinations; and
4. provide the organization name or position title responsible for overseeing the CoC’s strategy to increase the rate at which individuals and persons in families in permanent housing projects, other than rapid rehousing, retain their permanent housing or exit to permanent housing destinations.

(limit 2,000 characters)

The CoC developed strategies to increase the rate at which households in ES, TH, and RRH exit to permanent destinations, recognizing the FY18 rate of 64% must be improved. Current strategies are: 1) connect unsheltered persons and the most vulnerable in ES to RRH and PSH through an efficient and effective Coordinated Entry (CE) System 2) expand housing opportunities through CE by

forging partnerships with non-CoC-funded options, such as affordable housing developers and SPOA housing agencies 3) connect households to housing subsidies (i.e. PHA, Section 8) 4) connect households to community support services and benefits and 5) connect households to education/employment training opportunities to improve income. These strategies together ensure households are linked to affordable housing options, have the necessary income to access that housing, and have support services within the community to ensure ongoing housing stability. The Coordinated Entry Committee oversees these strategies. Strategies to increase the rate at which households in PH, other than RRH, retain their permanent housing or exit to PH destinations have been more successful with a rate of 96% in FY18. Current strategies are: 1) engage with clients to ensure they are meeting their individualized goals and are stable within housing 2) implement the CoC Move On Strategy by providing pre-transition services such as living skills training, employment, and community integration supports, and strong aftercare supports to ensure a successful transition and (3) partner with affordable housing providers and cultivate relationships with local landlords to maintain an ongoing list of apartment vacancies. These strategies ensure clients in PSH programs are supported in maintaining housing, while fostering opportunities for greater housing independence within the community. The Systems Committee, which reports to the Board, oversees all of the strategies discussed above.

***3A-4. Returns to Homelessness as Reported in HDX.**

Applicants must:

	Percentage
1. Report the percentage of individuals and persons in families returning to homelessness over a 6-month period as reported in HDX.	9%
2. Report the percentage of individuals and persons in families returning to homelessness over a 12-month period as reported in HDX.	7%

3A-4a. Returns to Homelessness–CoC Strategy to Reduce Rate.

Applicants must:

- 1. describe the strategy the CoC has implemented to identify individuals and persons in families who return to homelessness;**
- 2. describe the CoC’s strategy to reduce the rate of additional returns to homelessness; and**
- 3. provide the name of the organization or position title that is responsible for overseeing the CoC’s strategy to reduce the rate individuals and persons in families return to homelessness. (limit 2,000 characters)**

The CoC’s implemented strategy to identify individuals and persons in families who return to homelessness is analyzing quantitative data (HMIS) and qualitative information (through Coordinated Entry). Specifically, the CoC collaborates with the HMIS Lead to provide quarterly memos on System Performance Measures, in part identifying trends related to returns to homelessness. The Coordinated Entry Committee utilizes this data to assess potential causes for increases/decreases in returns to homelessness, and

reports this analysis to the Board. CE Committee will work with the HMIS Lead to conduct deeper dives into the data, assessing specific traits of those who return to homelessness including: income sources, disabling condition, and cause of homelessness. The CoC also identifies persons who return to homelessness through the Coordinated Entry assessment and case conferencing. Specifically, the CE assessment form inquires about prior episodes of homelessness. During CE case conferencing, case managers discuss common barriers to remaining housed. This conferencing supports successful subsequent placement of households. Trends/common factors related to returns to homelessness will be reported in quarterly reports from the CE Lead to the Board and Membership. The CoC's strategy to reduce the rate of returns to homelessness is to continue to foster strong collaborations with systems partners including eviction prevention providers, education and workforce development agencies, the local Department of Social Services, health/behavioral health care agencies, and DV providers. These collaborations focus on developing linkages and resources in order to provide necessary supports to households who are identified as at risk of returning to homelessness. Overseeing these strategies are the Coordinated Entry Committees, which report to the Board.

***3A-5. Cash Income Changes as Reported in HDX.**

Applicants must:

	Percentage
1. Report the percentage of individuals and persons in families in CoC Program-funded Safe Haven, transitional housing, rapid rehousing, and permanent supportive housing projects that increased their employment income from entry to exit as reported in HDX.	30%
2. Report the percentage of individuals and persons in families in CoC Program-funded Safe Haven, transitional housing, rapid rehousing, and permanent supportive housing projects that increased their non-employment cash income from entry to exit as reported in HDX.	31%

3A-5a. Increasing Employment Income.

Applicants must:

- 1. describe the CoC's strategy to increase employment income;**
 - 2. describe the CoC's strategy to increase access to employment;**
 - 3. describe how the CoC works with mainstream employment organizations to help individuals and families increase their cash income; and**
 - 4. provide the organization name or position title that is responsible for overseeing the CoC's strategy to increase jobs and income from employment.**
- (limit 2,000 characters)**

One strategy to increase employment income is through improved coordination with the Ulster County Office of Employment and Training (UCOET) and private employers. The UCOET has a Disability Resource Coordinator, who works with clients to maximize employment income while on disability. The CoC also fosters dialogue with the Department of Social Services (DSS's) on benefits regulations that allow clients to maintain benefits when increasing employment income. These two strategies allow providers to educate clients about

opportunities for employment while maintaining necessary benefits such as TANF, SNAP, Medicaid, and SSI/SSDI. CoC funded agencies increase access to employment by building relationships with private employers that offer job opportunities to PSH clients. The CoC engages and makes direct referrals to the following agencies, which provides free employment and/or education training: Ulster County One Stop Career Center, Access VR, Gateway Community Industries, SUNY Ulster and BOCES. The CoC formalized a partnership agreement with the UCOET will identify characteristics and qualifications of clients in CoC programs who are likely to be successful in UCOET's employment training programs and develop a direct referral system for clients. UCOET staff have committed to increase their participation by designating staff to serve on the CoC board resulting in better communication between PSH case managers and UCOET staff regarding client progress. The CoC will work to develop a mechanism to assess progress of PSH clients' completion of employment programs and/or increase in earned income by analyzing HMIS and qualitative data. The CoC and UCOET will utilize this information to measure the increase of income resulting from training/employment opportunities for PSH residents. The Systems Committee, which reports to the Board, is responsible for overseeing these strategies.

3A-5b. Increasing Non-employment Cash Income.

Applicants must:

- 1. describe the CoC's strategy to increase non-employment cash income;**
- 2. describe the CoC's strategy to increase access to non-employment cash sources;**
- 3. provide the organization name or position title that is responsible for overseeing the CoC's strategy to increase non-employment cash income.**

The CoC's strategy to increase non-employment cash income is to improve systems level engagement with mainstream benefit providers. Specifically, the CoC has a high level of coordination between the local Department of Social Services (DSS) and shelter providers. DSS connects clients with necessary benefits (i.e. TANF, SNAP). Shelter and housing providers advocate on a household's behalf to access all the available non-employment cash income through DSS. This partnership between providers and DSS requires ongoing communication about any changes in DSS regulations or structure, occurring at CoC Membership and Board meetings. Such collaboration results in an increase in non-employment cash income among clients. The CoC's strategy to increase access to non-employment cash income includes promoting access to non-employment cash income providers and training on best practices, such as SOAR. Specifically, the CoC promotes access to mainstream service providers, such as DSS, by streamlining the application process. For example Family of Woodstock staff have approval to complete TANF and SNAP applications on behalf of clients at its four walk-in center locations providing better access for the rural areas. Additionally, the DSS Commissioner sits on the CoC's Board, allowing for direct communication about any changes impacting access to DSS services. Moreover, the CoC has increased the number of CoC member agency staff that are SOAR trained that will utilize nationally recognized best practices proven to increase access to cash income. By increasing the number of SOAR trained case managers, the CoC has ensured access to clients throughout the community to work with SOAR trained case managers who increase access to SSI/SSDI. The Systems Committee, which reports to the Board, oversees these

strategies.

3A-5c. Increasing Employment. Attachment Required.

Applicants must describe how the CoC:

1. promoted partnerships and access to employment opportunities with private employers and private employment organizations, such as holding job fairs, outreach to employers, and partnering with staffing agencies; and

2. is working with public and private organizations to provide meaningful, education and training, on-the-job training, internship, and employment opportunities for residents of permanent supportive housing that further their recovery and well-being.

(limit 2,000 characters)

The CoC promotee partnerships and access to employment opportunities with private employers and employment organizations by holding job fairs. CoC providers such as Family of Woodstock and Gateway Community Industries assist in coordinating job fairs led by the Ulster County Office of Employment and Training (UCOET) to connect clients with private employers and employment training programs. The CoC has a written agreement with the UCOET to provide access to employment opportunities and enrollment in workforce development programs for clients that receive assistance from CoC funded programs. To better coordinate employment services and opportunities offered by the UCOET, the office has agreed to designate staff to serve on the CoC board. The CoC works with public and private organizations to provide meaningful education and training, internships, and employment opportunities for residents of Permanent Supportive Housing (PSH) by conducting outreach to employers and employment training programs on clients' behalf. CoC funded agencies such as Family of Woodstock, have direct relationships with private employers that offer job openings to PSH participants. Gateway Community Industries provides direct employment opportunities to clients through its private catering and cleaning services. A partnership agreement between the CoC and UCOET was formalized on 8/26/19 (see attached). The partnership agreement states the office will work directly with CoC funded agency to identify characteristics and qualifications of clients in CoC programs who are likely to be successful in the Office's employment training programs. The CoC and UCOET will annually assess progress of PSH clients' completion of employment programs and/or increase in earned income through analyzing HMIS and qualitative data from PSH providers. The CoC will utilize this information to increase training/employment opportunities for PSH residents to further client recovery and well-being.

3A-5d. Promoting Employment, Volunteerism, and Community Service.

Applicants must select all the steps the CoC has taken to promote employment, volunteerism and community service among people experiencing homelessness in the CoC's geographic area:

		=
FY2019 CoC Application	Page 33	09/25/2019

1. The CoC trains provider organization staff on connecting program participants and people experiencing homelessness with education and job training opportunities.	<input type="checkbox"/>
2. The CoC trains provider organization staff on facilitating informal employment opportunities for program participants and people experiencing homelessness (e.g., babysitting, housekeeping, food delivery).	<input type="checkbox"/>
3. The CoC trains provider organization staff on connecting program participants with formal employment opportunities.	<input type="checkbox"/>
4. The CoC trains provider organization staff on volunteer opportunities for program participants and people experiencing homelessness.	<input type="checkbox"/>
5. The CoC works with organizations to create volunteer opportunities for program participants.	<input type="checkbox"/>
6. The CoC works with community organizations to create opportunities for civic participation for people experiencing homelessness (e.g., townhall forums, meeting with public officials).	<input type="checkbox"/>
7. Provider organizations within the CoC have incentives for employment.	<input type="checkbox"/>
8. The CoC trains provider organization staff on helping program participants budget and maximize their income to maintain stability in permanent housing.	<input type="checkbox"/>

3A-6. System Performance Measures 05/29/2019
Data–HDX Submission Date

Applicants must enter the date the CoCs submitted its FY 2018 System Performance Measures data in HDX. (mm/dd/yyyy)

3B. Continuum of Care (CoC) Performance and Strategic Planning Objectives

Instructions

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

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<https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices>

Warning! The CoC Application score could be affected if information is incomplete on this formlet.

3B-1. Prioritizing Households with Children.

Applicants must check each factor the CoC currently uses to prioritize households with children for assistance during FY 2019.

1. History of or Vulnerability to Victimization (e.g. domestic violence, sexual assault, childhood abuse)	<input checked="" type="checkbox"/>
2. Number of previous homeless episodes	<input checked="" type="checkbox"/>
3. Unsheltered homelessness	<input checked="" type="checkbox"/>
4. Criminal History	<input type="checkbox"/>
5. Bad credit or rental history	<input type="checkbox"/>
6. Head of Household with Mental/Physical Disability	<input checked="" type="checkbox"/>

3B-1a. Rapid Rehousing of Families with Children.

Applicants must:

1. describe how the CoC currently rehouses every household of families with children within 30 days of becoming homeless that addresses both housing and service needs;

2. describe how the CoC addresses both housing and service needs to ensure families with children successfully maintain their housing once

assistance ends; and
3. provide the organization name or position title responsible for overseeing the CoC’s strategy to rapidly rehouse families with children within 30 days of them becoming homeless. (limit 2,000 characters)

The CoC has incorporated a two-pronged approach to rapidly rehouse families with children within 30 days. The first approach focuses on households experiencing homelessness due to short-term financial crisis. The strategies include 1) connect households to the Dept of Social Services to access all cash and non-cash benefits (i.e. SNAP, Public Assistance) 2) ensure households complete all housing subsidy apps (i.e. emergency assistance, RRH, and PHA) 3) create a housing navigator position to build relationships with local landlords to negotiate manageable and appropriate lease agreements. The second approach focuses on households who present more stringent needs (i.e. those with limited/no income, survivors of DV, youth led families, those w/a disability). The strategy to rapidly rehouse these families include 1) prioritize families for PSH/RRH utilizing the CE assessment tool when accessing emergency housing; (2) ensure a low barrier approach among housing providers; and (3) provide households with available wrap-around services to address household needs (i.e. health/mental health, childcare, DV services, peer support). Similarly, the CoC has a two-pronged approach to address housing and service needs to ensure families maintain housing once assistance ends. For families with low barriers, the CoC makes referrals to community providers to ensure a system of supports that allow families to stabilize. Specific referrals include childcare, medical/mental healthcare, school-age ed programs, employment training, budgeting and financial literacy. Harder to serve families are assisted in completing action plans that establish short and long-term goals & are adjusted to mitigate risk post-assistance. The CoC also ensures a warm hand-off to ongoing housing support service programs and/or ongoing intensive case management programs, such as Health Homes (Medicaid-funded intensive case management). The CE Committee which reports to the Board, oversees these strategies.

3B-1b. Antidiscrimination Policies.

Applicants must check all that apply that describe actions the CoC is taking to ensure providers (including emergency shelter, transitional housing, and permanent housing (PSH and RRH)) within the CoC adhere to antidiscrimination policies by not denying admission to or separating any family members from other members of their family or caregivers based on any protected classes under the Fair Housing Act, and consistent with 24 CFR 5.105(a)(2) – Equal Access to HUD-Assisted or -Insured Housing.

1. CoC conducts mandatory training for all CoC- and ESG-funded housing and services providers on these topics.	<input type="checkbox"/>
2. CoC conducts optional training for all CoC- and ESG-funded housing and service providers on these topics.	<input checked="" type="checkbox"/>
3. CoC has worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	<input type="checkbox"/>

4. CoC has worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within the CoC geographic area that might be out of compliance and has taken steps to work directly with those facilities to come into compliance.	<input checked="" type="checkbox"/>
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3B-1c. Unaccompanied Youth Experiencing Homelessness–Addressing Needs.

Applicants must indicate whether the CoC’s strategy to address the unique needs of unaccompanied youth experiencing homelessness who are 24 years of age and younger includes the following:

1. Unsheltered homelessness	Yes
2. Human trafficking and other forms of exploitation	Yes
3. LGBT youth homelessness	Yes
4. Exits from foster care into homelessness	Yes
5. Family reunification and community engagement	Yes
6. Positive Youth Development, Trauma Informed Care, and the use of Risk and Protective Factors in assessing youth housing and service needs	Yes

3B-1c.1. Unaccompanied Youth Experiencing Homelessness–Prioritization Based on Needs.

Applicants must check all that apply that describes the CoC’s current strategy to prioritize unaccompanied youth based on their needs.

1. History of, or Vulnerability to, Victimization (e.g., domestic violence, sexual assault, childhood abuse)	<input checked="" type="checkbox"/>
2. Number of Previous Homeless Episodes	<input checked="" type="checkbox"/>
3. Unsheltered Homelessness	<input checked="" type="checkbox"/>
4. Criminal History	<input checked="" type="checkbox"/>
5. Bad Credit or Rental History	<input type="checkbox"/>

3B-1d. Youth Experiencing Homelessness–Housing and Services Strategies.

Applicants must describe how the CoC increased availability of housing and services for:

- 1. all youth experiencing homelessness, including creating new youth-focused projects or modifying current projects to be more youth-specific or youth-inclusive; and**
 - 2. youth experiencing unsheltered homelessness including creating new youth-focused projects or modifying current projects to be more youth-specific or youth-inclusive.**
- (limit 3,000 characters)**

The CoC's strategy to provide new resources and/or more effectively use existing resources to house and provide services for all homeless youth is multi-faceted: 1) conduct an assessment of existing resources and gaps for homeless youth and youth aging out of foster care 2) secure additional funding by applying for federal/state resources to house and serve homeless youth and 3) prioritize youth within the Coordinated Entry (CE) system. The CoC conducted an assessment of existing resources and gaps for homeless youth through its strategic planning process. Specifically, the CoC is collaborating with DSS to secure Family Unification Funding opportunities that have expanded to include youth aging out of foster care so they don't enter the homeless system, identifying a need for additional resources for this population. Moreover, the CoC mapped existing resources for youth, and identified strategies for maximizing use of such resources. For example, the CoC is partnering with McKinney-Vento Liaisons to share a comprehensive list/description of resources for homeless/unstably housed youth to share with youth in need. The CoC also encourages increased availability of resources for youth by encouraging local agencies to apply for additional funds to address youth homelessness. Specifically, the CoC supported RUPCO's Empire State Supportive Housing Initiative (ESSHI) application, which will provide 7 additional units of housing for homeless youth. The CoC also prioritizes unaccompanied youth experiencing homelessness by awarding extra points to individuals 18-24-years-old on the CE assessment, increasing opportunities for permanent housing. In an effort to increase the availability of housing and services for unsheltered youth, the CoC collaborates with street outreach teams to include outreach to areas known to be 'hotspots' for homeless youth.

3B-1d.1. Youth Experiencing Homelessness—Measuring Effectiveness of Housing and Services Strategies.

Applicants must:

- 1. provide evidence the CoC uses to measure each of the strategies in question 3B-1d. to increase the availability of housing and services for youth experiencing homelessness;**
- 2. describe the measure(s) the CoC uses to calculate the effectiveness of both strategies in question 3B-1d.; and**
- 3. describe why the CoC believes the measure it uses is an appropriate way to determine the effectiveness of both strategies in question 3B-1d. (limit 3,000 characters)**

In order to measure the noted strategies in question 3B-1d the CoC 1) will track provider participation in youth-focused trainings, and 2) track the amount of funding being applied for to create additional youth specific housing and services. In order to track provider participation at youth-focused trainings throughout the community, Family of Woodstock, the CoC's primary youth services provider, will provide a list of trainings and agency participants. The CoC Board will track the number of grant applications submitted that would fund youth housing and services through letter of support requests. To calculate the effectiveness of securing additional funding, every six months the CoC will collaborate with the HMIS Lead to collect an accurate housing inventory of beds dedicated to homeless youth, as well as youth aging out of foster care, couch-surfing or otherwise unstably housed collaborating with Family of Woodstock, a RHY-funded agency and supply this information to the CoC board. The measures developed by the CoC to calculate the effectiveness of strategies

noted in 3B-1d include using HMIS data and youth-specific information collected during the bi-annual PIT Count to assess if youth homelessness is decreasing as a result of the CoC's efforts. Specifically, the CoC analyzes overall changes in the number of homeless youth and household composition. Additional analysis will focus on housing stability, the number of episodes homeless and recidivism. The CoC believes these measures are the most appropriate methods for determining the effectiveness of the current strategies because 1) they ensure continued collaboration between youth providers and non-traditional providers and 2) provide real-time quantitative data on the amount of resources dedicated to youth compared to the extent of youth homelessness in the community.

3B-1e. Collaboration–Education Services.

Applicants must describe:

- 1. the formal partnerships with:**
 - a. youth education providers;**
 - b. McKinney-Vento LEA or SEA; and**
 - c. school districts; and**

- 2. how the CoC collaborates with:**
 - a. youth education providers;**
 - b. McKinney-Vento Local LEA or SEA; and**
 - c. school districts.**

(limit 2,000 characters)

The CoC has established formal partnerships with youth education providers through the Child Care Connection (a program within Family of Woodstock); the McKinney-Vento State Education Agency (SEA) and Local Education Agencies (LEAs); and the Kingston City School District to ensure the continued success of coordinating and identifying persons eligible for both homeless and educational services, and the provision of services. The CoC collaborates with these partners by member agencies attending monthly meetings held by LEAs and quarterly meetings held by the SEA. The Homeless School Liaison participates in the CoC's Membership meetings, actively participated in the development of the CoC's Strategic Plan, and supports year-round activities (e.g., planning and execution of the Youth PIT). CoC-funded agency, Family of Woodstock holds a contract with the Kingston City School District to provide case management services (with McKinney-Vento funding). Recognizing the vital role other partnerships play to ensure all efforts to support youth are successful, the CoC continues to develop relationships with other school district staff, specifically guidance counselors.

3B-1e.1. Informing Individuals and Families Experiencing Homeless about Education Services Eligibility.

**Applicants must describe policies and procedures the CoC adopted to inform individuals and families who become homeless of their eligibility for education services.
(limit 2,000 characters)**

The CoC has adopted policies and procedures within its Written Standards (Attached Other) to ensure all programs consistently and accurately inform individuals and families experiencing homelessness about available education services and related eligibility. CoC policy requires that providers serving households with children ensures children are enrolled in school, connected to appropriate services in the community, including early childhood project such as Head Start, Part C of the Individuals with Disabilities Education Act, and the McKinney Vento education services designate a specialized staff person as educational liaison to provide direct support to individuals and families; and to ensure there is no disruption in current education services for those entering shelter or transitioning from shelter into permanent housing. Specifically, educational liaisons are responsible for ensuring that children continue to be enrolled in school and connected to age-appropriate services in the community (e.g., Project Head Start, Individuals with Disabilities Education Act Part C: Infant & Toddler Program, McKinney Vento Education Services). Parents of homeless school age children are provided a choice if they wish to attend school in their district of choice. Educational liaisons are expected to connect and work with homeless individuals and families and schools and education programs to ensure the most appropriate educational services are made available and that families are able to overcome any barriers to accessing those educational services (e.g., transportation). For example, staff (including DSS) are required to coordinate with McKinney-Vento Liaisons in families' existing school districts to coordinate transportation services and ongoing enrollment.

3B-1e.2. Written/Formal Agreements or Partnerships with Early Childhood Services Providers.

Applicant must indicate whether the CoC has an MOU/MOA or other types of agreements with listed providers of early childhood services and supports and may add other providers not listed.

	MOU/MOA	Other Formal Agreement
Early Childhood Providers	Yes	No
Head Start	No	No
Early Head Start	No	No
Child Care and Development Fund	No	No
Federal Home Visiting Program	No	No
Healthy Start	No	No
Public Pre-K	No	No
Birth to 3 years	No	No
Tribal Home Visting Program	No	No
Other: (limit 50 characters)		
Children Health Homes	Yes	No
Child Care Connections	Yes	No

3B-2. Active List of Veterans Experiencing Homelessness.

Applicant must indicate whether the CoC Yes

uses an active list or by-name list to identify all veterans experiencing homelessness in the CoC.

3B-2a. VA Coordination–Ending Veterans Homelessness.

Applicants must indicate whether the CoC is actively working with the U.S. Department of Veterans Affairs (VA) and VA-funded programs to achieve the benchmarks and criteria for ending veteran homelessness. Yes

3B-2b. Housing First for Veterans.

Applicants must indicate whether the CoC has sufficient resources to ensure each veteran experiencing homelessness is assisted to quickly move into permanent housing using a Housing First approach. Yes

3B-3. Racial Disparity Assessment. Attachment Required.

Applicants must:
 1. select all that apply to indicate the findings from the CoC’s Racial Disparity Assessment; or
 2. select 7 if the CoC did not conduct a Racial Disparity Assessment.

1. People of different races or ethnicities are more likely to receive homeless assistance.	<input checked="" type="checkbox"/>
2. People of different races or ethnicities are less likely to receive homeless assistance.	<input type="checkbox"/>
3. People of different races or ethnicities are more likely to receive a positive outcome from homeless assistance.	<input type="checkbox"/>
4. People of different races or ethnicities are less likely to receive a positive outcome from homeless assistance.	<input checked="" type="checkbox"/>
5. There are no racial or ethnic disparities in the provision or outcome of homeless assistance.	<input type="checkbox"/>
6. The results are inconclusive for racial or ethnic disparities in the provision or outcome of homeless assistance.	<input type="checkbox"/>
7. The CoC did not conduct a racial disparity assessment.	<input type="checkbox"/>

3B-3a. Addressing Racial Disparities.

Applicants must select all that apply to indicate the CoC’s strategy to address any racial disparities identified in its Racial Disparities Assessment:

1. The CoC is ensuring that staff at the project level are representative of the persons accessing homeless services in the CoC.	
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	<input type="checkbox"/>
2. The CoC has identified the cause(s) of racial disparities in their homeless system.	<input type="checkbox"/>
3. The CoC has identified strategies to reduce disparities in their homeless system.	<input checked="" type="checkbox"/>
4. The CoC has implemented strategies to reduce disparities in their homeless system.	<input type="checkbox"/>
5. The CoC has identified resources available to reduce disparities in their homeless system.	<input type="checkbox"/>
6: The CoC did not conduct a racial disparity assessment.	<input type="checkbox"/>

4A. Continuum of Care (CoC) Accessing Mainstream Benefits and Additional Policies

Instructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

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Warning! The CoC Application score could be affected if information is incomplete on this formlet.

4A-1. Healthcare—Enrollment/Effective Utilization

Applicants must indicate, for each type of healthcare listed below, whether the CoC assists persons experiencing homelessness with enrolling in health insurance and effectively utilizing Medicaid and other benefits.

Type of Health Care	Assist with Enrollment	Assist with Utilization of Benefits?
Public Health Care Benefits (State or Federal benefits, Medicaid, Indian Health Services)	Yes	Yes
Private Insurers:	Yes	Yes
Non-Profit, Philanthropic:	Yes	Yes
Other: (limit 50 characters)		

4A-1a. Mainstream Benefits.

Applicants must:

- 1. describe how the CoC systematically keeps program staff up to date regarding mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within the geographic area;**
- 2. describe how the CoC disseminates the availability of mainstream resources and other assistance information to projects and how often;**
- 3. describe how the CoC works with projects to collaborate with healthcare organizations to assist program participants with enrolling in**

- health insurance;**
4. describe how the CoC provides assistance with the effective utilization of Medicaid and other benefits; and
5. provide the name of the organization or position title that is responsible for overseeing the CoC’s strategy for mainstream benefits.
(limit 2,000 characters)

The CoC systematically keeps program staff up to date regarding mainstream resources available for program participants (e.g. Food Stamps, SSI, TANF, substance abuse programs) during Membership Meetings where agencies provide resource/programmatic updates. Mainstream community providers are invited to provide program spotlights, increasing the breadth of knowledge of community resources available for clients among CoC providers. Examples of agencies who provide mainstream benefits and are invited to provide program spotlights include: food pantries, DV, youth, and veteran providers, mental health and substance abuse programs, Health Homes/Medicaid Case Management programs, refugee services, and programs addressing sex trafficking. It is through sharing of information that the CoC disseminates the availability of mainstream resources and other assistance information to projects. The CoC works with projects to collaborate with healthcare organizations to assist program participants with enrolling in health insurance by hosting Health Homes/Medicaid Case Management programs through representation at committee and Membership meetings. The CoC provides assistance with the effective utilization of Medicaid and other benefits by (1) conducting system level outreach to the Departments of Social Service (DSS) and (2) promoting the SOAR model. Specifically, the CoC has works directly with DSS administration in order to brainstorm methods for better collaboration to ensure clients are able to apply for and receive mainstream benefits, including Medicaid, in an efficient and effective manner. The CoC also actively promotes the SOAR model and has two new agencies with SOAR trained staff. The Systems Committee, which reports to the Board, is in charge of overseeing the CoC’s strategy for mainstream benefits.

4A-2. Lowering Barriers to Entry Data:

Applicants must report:

1. Total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in FY 2019 CoC Program Competition.	12
2. Total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in FY 2019 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	12
Percentage of new and renewal PSH, RRH, Safe-Haven, SSO non-Coordinated Entry projects the CoC has ranked in its CoC Priority Listing in the FY 2019 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

4A-3. Street Outreach.

Applicants must:

- 1. describe the CoC’s street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are**

- identified and engaged;**
2. state whether the CoC’s Street Outreach covers 100 percent of the CoC’s geographic area;
3. describe how often the CoC conducts street outreach; and
4. describe how the CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.
(limit 2,000 characters)

The CoC’s street outreach efforts to ensure all persons experiencing unsheltered homelessness are identified and engaged include 1) quickly and effectively identifying all populations of people experiencing unsheltered homelessness, 2) utilizing client-centered, trauma-informed approaches when engaging the unsheltered homeless and 3) assisting households to obtain emergency housing and conducting CE assessments. The CoC partners with People’s Street Outreach Team, which conducts outreach to unsheltered homeless individuals, with a focus on the chronically homeless. In addition, the CoC connects with the VA outreach program, Health Care for Homeless Veterans (HCHV), Soldier On and Supportive Services for Veteran’s Families (SSVF). Through a variety of programs, services, and referrals, these outreach teams work to ensure that homeless veterans are identified and connected to VA services. The CoC also has a relationship with County Mental Health who administers the Assertive Community Treatment program (ACT). The ACT team is a multidisciplinary team that provides street outreach to persons with mental health crises. Through these programs, the CoC provides street outreach throughout 100% of the CoC geographic area but focuses services within the more densely populated towns and villages. Outreach is conducted regularly in both day and evening hours. The CoC tailors its street outreach to persons least likely to request assistance by 1) hiring staff with lived experience to conduct outreach, 2) determining locations most visited by the unsheltered, 3) building trust over time through consistent engagement, and 4) providing translation services via staff or a translation line to address barriers related to communication.

4A-4. RRH Beds as Reported in HIC.

Applicants must report the total number of rapid rehousing beds available to serve all household types as reported in the Housing Inventory Count (HIC) for 2018 and 2019.

	2018	2019	Difference
RRH beds available to serve all populations in the HIC	8	20	12

4A-5. Rehabilitation/Construction Costs–New No Projects.

Applicants must indicate whether any new project application the CoC ranked and submitted in its CoC Priority Listing in the FY 2019 CoC Program Competition is requesting \$200,000 or more in funding for housing rehabilitation or new construction.

4A-6. Projects Serving Homeless under Other Federal Statutes. No

Applicants must indicate whether the CoC is requesting to designate one or more of its SSO or TH projects to serve families with children or youth defined as homeless under other federal statutes.

Attachment Details

Document Description: FY 2019 CoC Competition Report

Attachment Details

Document Description: Moving On Multifamily Preference

Attachment Details

Document Description: PHA Administrative Plan Preference

Attachment Details

Document Description: CE Assessment Tool

Attachment Details

Document Description: Projects Accepted Notification

Attachment Details

Document Description: Projects Rejected/Reduced Notification

Attachment Details

Document Description: Local Competition Deadline

Attachment Details

Document Description: Local Competition Public Announcement

Attachment Details

Document Description: Consolidated Application

Attachment Details

Document Description: Local Education or Training Organization Agreement

Attachment Details

Document Description: State or Local Workforce Agreement

Attachment Details

Document Description: Racial Disparity Assessment Summary

Attachment Details

Document Description:

Attachment Details

Document Description: 2019 Written Standards

Attachment Details

Document Description: HMIS Information

Attachment Details

Document Description:

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. Identification	09/16/2019
1B. Engagement	09/17/2019
1C. Coordination	09/16/2019
1D. Discharge Planning	No Input Required
1E. Local CoC Competition	09/16/2019
1F. DV Bonus	No Input Required
2A. HMIS Implementation	09/16/2019
2B. PIT Count	09/16/2019
3A. System Performance	09/17/2019
3B. Performance and Strategic Planning	09/19/2019
4A. Mainstream Benefits and Additional Policies	09/16/2019
4B. Attachments	09/25/2019

Submission Summary

No Input Required